



Chautauqua, Cattaraugus, Allegany and Steuben Counties

Southern Tier Extension Railroad Authority

Center for Regional Excellence, 4039 Route 219, Suite 200, Salamanca, New York 14779
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“This institution is an equal opportunity organization”

Frank “Jay” Gould, Chairman
Richard Zink, Chief Executive Officer

Notice of Meeting of Board of Directors

Date: Monday, March 21, 2022
Time: 9:30 AM
Place: Via Zoom and in the Main Conference Room of the Southern Tier West Planning and Development Board
(second floor in Southern Tier West building)
Center for Regional Excellence
4039 Route 219
Salamanca, New York

Please see <http://www.ccasstera.org/htm/document%20to%20be%20discussed/2022/march21.22.html> for access to documents that will be discussed at this meeting.

Agenda

1. Roll Call and Introduction of Those Present
2. Reading and Approval of the Minutes of the October 18, 2021 Meeting
3. Communications
4. Report of the Treasurer
 - A. Treasurer’s Report
5. Reports of Committees
 - A. Audit Committee
 - 1) Presentation of Audit and Management Letter (Edward Bysiek, Bysiek CPA, PLLC)
 - 2) Review of Reports and Policies
 - 3) Other Business
 - B. Executive Committee
 - 1) Review of Reports and Policies
 - C. Governance Committee
 - 1) Review of Current Policies
 - 2) Review of Reports
 - 3) Review of structure, governance, and operating activities

6. Unfinished Business

A. Western New York Rail Corridor Passenger Initiative

B. WNYP Operating Status Report (Kylie McLaughlin/Carl Belke, WNYP RR)

C. Status Reports on Current and Proposed Projects

1) Completed Projects:

- FEMA Project (Southern Tier Extension Line)
- NYS DOT 2005 Bond Act Bridge Rehab and Track Realignment (Falconer) Project (Southern Tier Extension Line)
- NYS DOT PFRAP Cattaraugus Rail Rehabilitation Project (Southern Tier Extension Line)
- NYS DOT PFRAP Tie Replacement and Grade Crossing Repair Project (Buffalo Line)

2) Active Projects:

- NYS DOT PFRAP Bridge Repair and Tie Installation Project (Southern Tier Extension Line and Buffalo Line)
- NYS DOT PFRAP Olean Enginehouse and Yard Improvement Project
- STERA Tie and Rail Replacement PFRAP Project (Southern Tier Extension Line)

3) Proposed Projects:

- Proposed Bridge NY Project (Salamanca Main Street Bridge Replacement and Track Realignment, Southern Tier Extension Line)
- Proposed Multi-Modal Freight Transfer Facility and Manufacturing Center Project (Olean)
- Proposed Site Development Project

D. Seneca Nation of Indians Representation on STERA Board

E. Compliance with NYS Public Authorities Accountability Act (PAAA) and Public Authorities Reform Act (PARA) and Other Statutory and Regulatory Requirements

- 1) Compliance with NYS ABO Training Requirements
- 2) Discussion of Any Desired Policy Modifications

F. Other Old Business

7. New Business

A. Appointment of Nominating Committee

B. Annual Ethics Form Filing

C. Authorization of Submission of Application to NYS DOT for PFRAP Funding (tentative)

8. Public Comment

9. Next Meeting Date: June 13, 2022 (Annual Meeting)

10. Adjournment

Please contact STERA Secretary Tom Barnes at 716-373-8880 or tbarnes@southerntierwest.org to indicate whether or not you will be able to attend.

STERA Policies to Be Reviewed at the March 21, 2022 Board Meeting:

Audit Committee Charter
Bylaws
Code of Ethics
Compensation, Reimbursement, and Attendance Policy
Competencies and Personal Attributes Required of Board Members Policy
Defense and Indemnification Policy
Equal Opportunity and Affirmative Action Policy
Governance Committee Charter
Internal Control Procedures
Investment Policy
Lobbying Policy
Management Performance Evaluation Standards
Measurement Standards Performance Evaluation
Mission Statement
New Member Orientation Process
New Member Orientation Process Reference Document
Procurement Guidelines (Contract and Procurement Policy)
Property Disposition Guidelines
Public Access to Records Policy
Public Access to Records - Subject Matter List
Records Management Program
Travel and Use of Discretionary Funds Policy
Uniform Tax Exemption Policy Whistleblower Policy

STERA Reports to Be Reviewed at the March 21, 2022 Board Meeting:

Annual Report
Audit Committee Charter Review Report
Audit Committee Self-Evaluation Report
Audit FYE Dec 31, 2021, including Audit Management Letter FYE Dec 31, 2021
Authority Performance Self-Evaluation Report
Board Member Attendance Report
Board Performance Self-Evaluation Report
Board Performance Self-Evaluation Report 2019 vs 2020 vs 2021
Budget for 2022
Compliance Report
Effectiveness of Internal Controls Report
Executive Committee Self-Evaluation Report
Financial Disclosure and Ethics Report
Four-Year Financial Plan for 2022 to 2025
Governance Committee Charter Review Report
Governance Committee Self-Evaluation Report
Investment Report

Management Evaluation Report
Procurement Report
Property Disposition Report
Property Listing Report
Records Management Program Report